



Thoughts on Manufacturing for Sustainability

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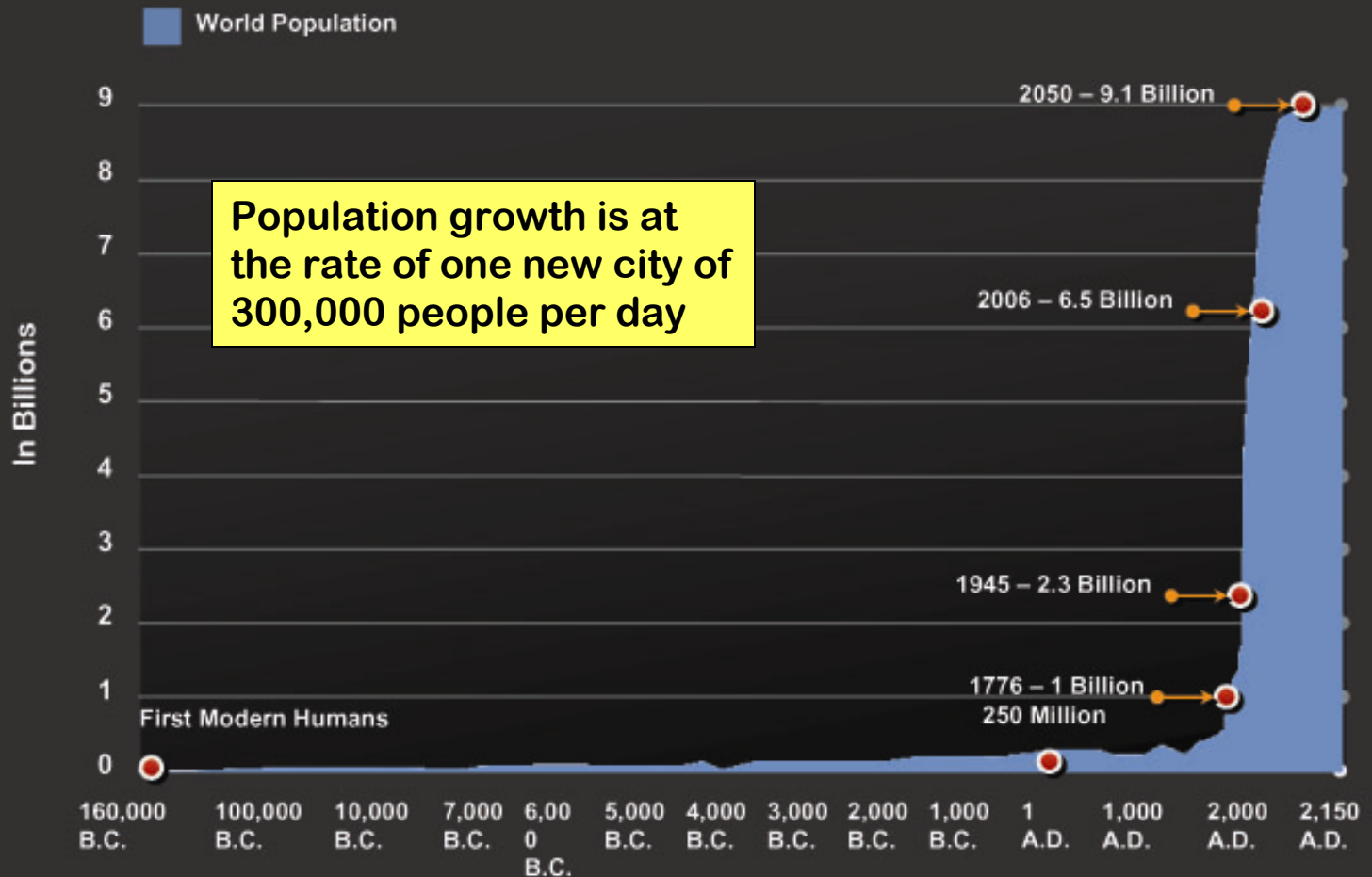
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Population Growth Throughout History



Source: United Nations



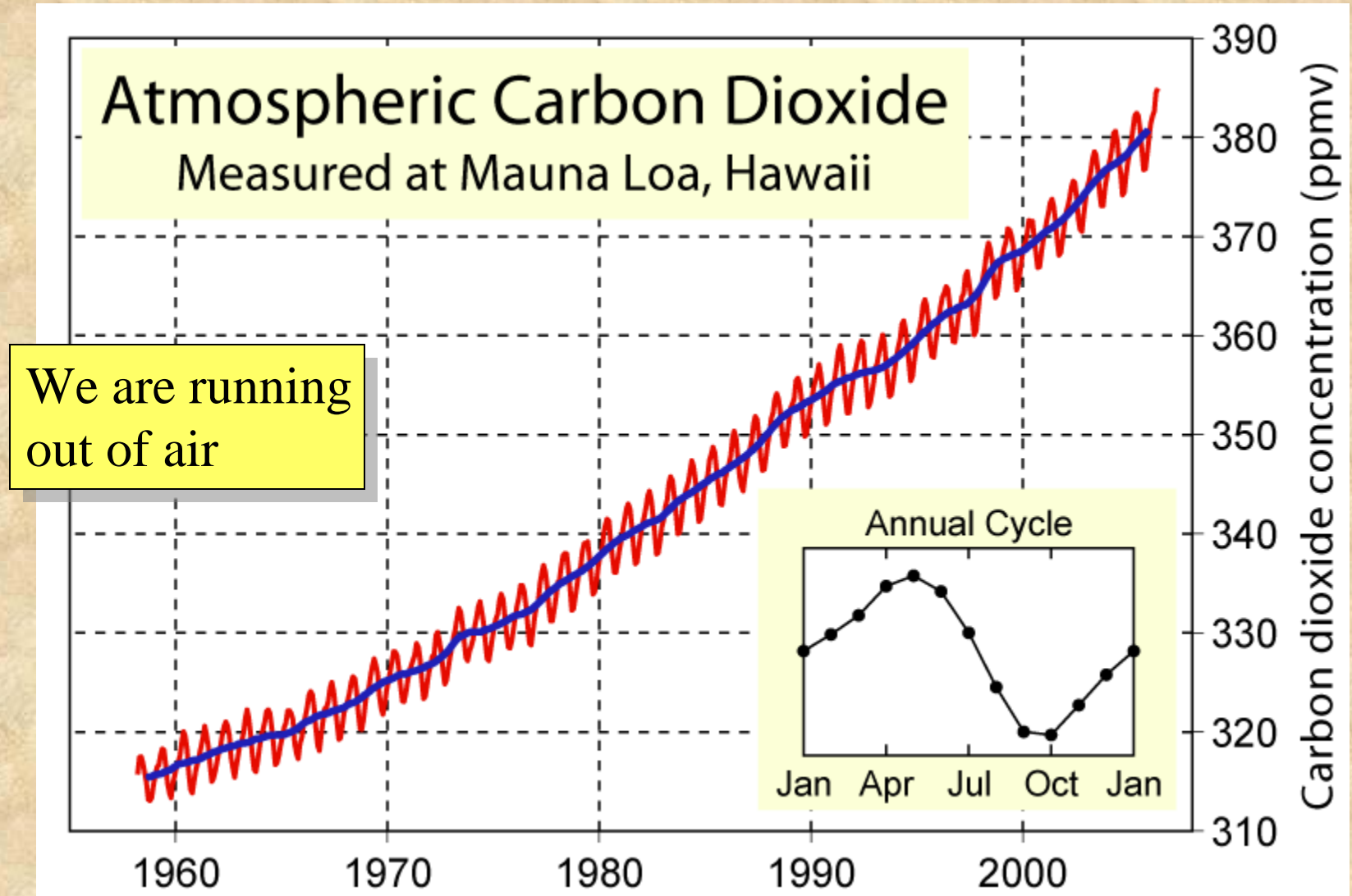
Energy Reserves

- Remaining fossil fuels: 4×10^{23} J
- Available nuclear fuel: 2.5×10^{24} J
- Solar flux: 3.8×10^{24} J/yr

The earth's energy reserves will last at least 1,000 years at current consumption rates (much less with rapid demand growth)



Reserves of Air





Major Challenges

- Not enough air
- Not enough water
- Not enough food
- Not enough space
- Not enough resources
- Jobs going off-shore
- Huge budget deficits



Response

- Manufacturing must—
 - Use less water
 - Use less energy
 - Produce less waste
 - Use fewer scarce or toxic materials
 - Take less space
- Manufacturing must become more “friendly”—the concept of a positive environmental impact



A New Concept

ENERGY MANUFACTURING

Manufacturing: $\text{Feedstocks} + \text{Capital} + \text{Labor} = \text{Products}$

Energy Mfg: $\text{Feedstocks} + \text{Capital} + \text{Labor} = \text{Energy}$

Sunlight
Wind
Air
Water
CO₂

Solar cells
Wind mills
Wave gen.
Farms

Heat
Electricity
Gasoline
Diesel
Jet A



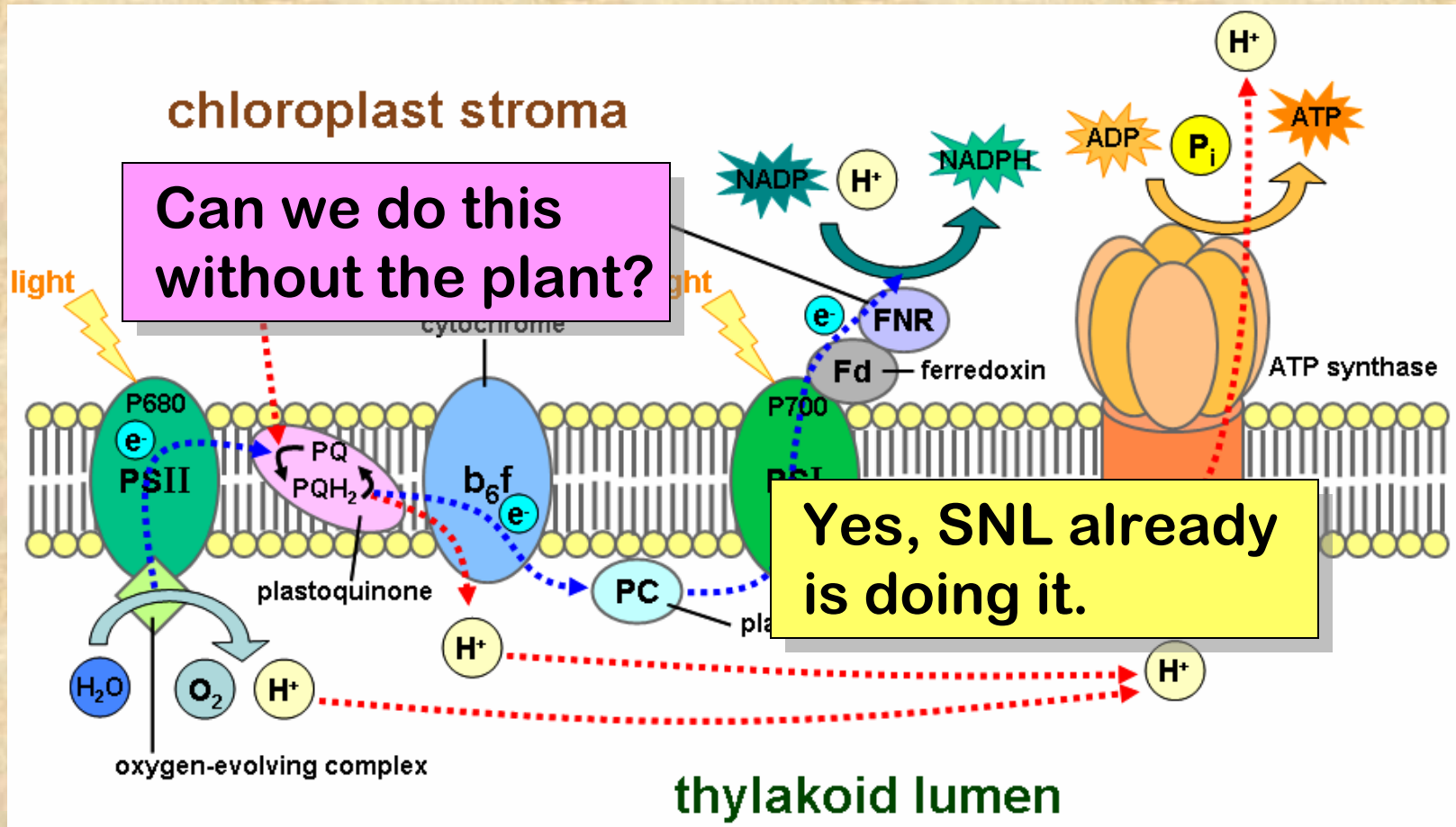
Energy Markets

- US (2005):
 - Oil 21M bbl/day (7.6 B bbl/yr) ~\$1T
 - Coal 1,128M Short tons/yr ~\$100B
 - Gas 22T cf ~\$165B
 - Electricity (nuclear, hydro, renew), 11.5Q Btu
 - 4063.2B kWh (~\$330B)
 - 1180.7B kWh (non-fossil) ~\$100B
 - World oil 85M bbl/day ~\$4T

Total world ~\$5T/yr



Light to Chemical Energy





Integration of Design and Manufacture

- Co-optimize design and manufacture
 - Demands better modeling of manufacturing processes
 - Demands better optimization capabilities
 - Demands better understanding of decision making under uncertainty
- Can only be done well if the design and manufacture activities are co-located



Defining Sustainability

- All manufacturing has some impact on the environment—it cannot be avoided
- What is acceptable? What is sustainable?
- It is in the eyes of the beholder, there is no clear definition—people differ in what they want
- But sustainability should be a social choice



The Notion of Social Choice

- Society should choose
- What do “we” value, what do “we” want to preserve? What do “we” want to pass on to the next generation?
- The definition of sustainability should be defined in these terms by society, not by manufacturing enterprises acting unilaterally
- Society should vote on it



Arrow's Impossibility Theorem

- The purpose of a vote is to determine a societal preference
- A vote should satisfy certain “obvious” conditions:
 - Unanimity—if everyone wants A over B,C,D,...., we should choose A
 - Transitivity—if society chooses A over B and B over C, it should choose A over C
 - Irrelevance—a choice between A and B should not depend on the existence of C,D,E,....
 - Dictatorship—there should not be a dictator who decides irrespective of the preferences of the others
- AIT—any conceivable voting method that satisfies the first three conditions is necessarily a dictatorship



Societal Preference

- In fact, a rational societal preference is unlikely to exist
- A 3-person society chooses between A,B,C
 - P1 likes $A > B > C$ and $A > C$
 - P2 likes $B > C > A$ and $B > A$
 - P3 likes $C > A > B$ and $C > A$
- The societal preference is $A > B > C > A$
- Every choice is the worst



How can Industry be Sustainable?

- The law (regulation and taxation—current and expected) is the best measure of societal preference
- Companies should be profit-maximizers within current and expected regulation
- Manufacturers cannot unilaterally make environmental impact tradeoffs that reflect societal preferences, and thus should not be defining sustainability themselves



What is our Role?

- Science can define the impact on the environment of various manufacturing activities
- Science can estimate the consequence of these impacts on society
- Science and engineering can present opportunities for change and estimate their costs
- We can present these data to society to effect rational societal choices



Manufacturing contributions to GDP and employment

